PROCESNO UPRAVLJANJE TRAJNOSTNIH INICIATIV EU

UČNI NAČRT PREDMETA/COURSE SYLLABUS

Predmet:	PROCESNO UPRAVLJANJE TRAJNOSTNIH INICIATIV EU
Course title:	PROCESS MANAGEMENT OF SUSTAINABLE EU INITATIVES
Članica nosilka/UL Member:	UL FU

Študijski programi in stopnja	Študijska smer	Letnik	Semestri	Izbirnost
Uprava - Upravljanje javnega sektorja, druga stopnja, magistrski	Uprava in javno upravljanje (smer)	2. letnik	1. semester, 2. semester	izbirni
Uprava - Upravljanje javnega sektorja, druga stopnja, magistrski	Upravljanje v evropskem prostoru (smer)	2. letnik	1. semester, 2. semester	izbirni

Univerzitetna koda predmeta/University course code:	0644072
Koda učne enote na članici/UL Member course code:	2316

Predavanja /Lectures	Seminar /Seminar	Vaje /Tutorials	Klinične vaje /Clinical tutorials	Druge oblike študija /Other forms of study	Samostojno delo /Individual student work	ECTS
24	10			56	90	6

Nosilec predmeta/Lecturer:	izr. prof. dr. Dalibor Stanimirović
Vrsta predmeta/Course type:	IZBIRNI/ELECTIVE
Jeziki/Languages:	Predavanja/Lectures: Slovenščina Vaje/Tutorial: Angleščina

Pogoji za vključitev v delo oz. za opravljanje študijskih obveznosti:	Prerequisites:
Ni pogojev.	No prerequisites.

Vsebina:	Content (Syllabus outline):
1. Trajnostna politika Evropske unije in procesi njenega izvajanja 2. Institucionalno upravljanje in večnivojsko upravljanje trajnostnih pobud 3. Upravljanje življenjskega cikla trajnostnih pobud Evropske unije 4. Oblikovanje in načrtovanje trajnostnih intervencij Evropske unije 5. Instrumenti financiranja Evropske unije in trajnostno financiranje 6. Procesno in projektno upravljanje trajnostnih pobud 7. Upravljanje deležnikov in participativni modeli upravljanja 8. Upravljanje tveganj, regulativna skladnost in etika	1. EU sustainability policy and implementation processes 2. Institutional governance and multi-level governance of sustainable initiatives 3. Lifecycle management of sustainable EU Initiatives 4. Design and planning of sustainable EU interventions 5. EU funding instruments and sustainable finance 6. Process and project management of sustainable initiatives 7. Stakeholder management and participatory governance models 8. Risk management, regulatory compliance and ethics

9. Sistemi spremljanja, kazalniki in merjenje uspešnosti 10. Vrednotenje trajnostnih pobud in merjenje njihovih učinkov 11. Krožno gospodarstvo, podnebna odpornost in trajnostna preobrazba 12. Trajnost, širjenje učinkov in prenos rezultatov v politike.	9. Monitoring systems, indicators and performance measurement 10. Evaluation of sustainable initiatives and impact assessment 11. Circular economy, climate resilience and sustainable transformation 12. Sustainability, impact scaling and policy uptake

Temeljna literatura in viri/Readings:

1. Silvius, G., & Huemann, M. (Eds.). (2024). Research handbook on sustainable project management. Edward Elgar Publishing.
2. Torres, M. L. D. L., & González, R. D. M. (Eds.). (2023). Sustainable development goals in Europe: A geographical approach. Springer Nature.
3. Brinkmann, R., & Garren, S. J. (2018). The Palgrave Handbook of Sustainability. Cham: Springer International Publishing.
4. Brzozowska, A., Pabian, A., & Pabian, B. (2021). Sustainability in project management: a functional approach. CRC Press.
5. Dyrhauge, H., & Kurze, K. (Eds.). (2023). Making the European Green Deal work: EU sustainability policies at home and abroad. Taylor & Francis.

Cilji in kompetence:	**Objectives and competences:**
Cilji: Študent: • Analizira politike Evropske unije na področju trajnosti, strukture upravljanja, okvire financiranja ter njihove posledice za izvajanje trajnostnih pobud. • Vrednoti procese, pristope k upravljanju in mehanizme izvajanja, ki se uporabljajo v različnih fazah življenjskega cikla trajnostnih pobud Evropske unije. • Kritično interpretira trajnostne izzive, politične prednostne naloge in projektne podatke z namenom presoje relevantnosti in uspešnosti intervencij Evropske unije. • Razvija na dokazih temelječe pristope za izboljšanje uspešnosti, trajnosti in dolgoročnih učinkov pobud Evropske unije. Kompetence: • Sposobnost uporabe načel procesnega in projektnega upravljanja pri načrtovanju, usklajevanju in izvajanju trajnostnih pobud Evropske unije. • Sposobnost načrtovanja celovitih intervencijskih strategij, izvedbenih načrtov in upravljavskih okvirov, usklajenih s trajnostnimi prednostnimi nalogami Evropske unije. • Sposobnost spremljanja in vrednotenja uspešnosti, rezultatov, tveganj in učinkov trajnostnih pobud Evropske unije z uporabo ustreznih kazalnikov in pristopov vrednotenja. • Sposobnost vključevanja in usklajevanja različnih deležnikov ter učinkovitega sodelovanja v večnivojskih in participativnih modelih upravljanja trajnostnih pobud Evropske unije.	Objectives: Student: • Analyse EU sustainability policies, governance structures, funding frameworks and their implications for the implementation of sustainable initiatives. • Evaluate the processes, management approaches and implementation mechanisms applied throughout the lifecycle of sustainable EU initiatives. • Critically interpret sustainability challenges, policy priorities and project evidence in order to assess the relevance and effectiveness of EU interventions. • Develop evidence-based approaches for improving the performance, sustainability and long-term impact of EU initiatives. Competencies: • Ability to apply process and project management principles to the planning, coordination and implementation of sustainable EU initiatives. • Ability to design coherent intervention strategies, implementation plans and management frameworks aligned with EU sustainability priorities. • Ability to monitor and assess the performance, outcomes, risks and impacts of sustainable EU initiatives using appropriate indicators and evaluation approaches. • Ability to engage and coordinate diverse stakeholders and contribute effectively to multi-level and participatory governance of EU sustainability initiatives.

Predvideni študijski rezultati:	Intended learning outcomes:
Študent: • Analizira in kritično interpretira politike Evropske unije na področju trajnosti, mehanizme upravljanja in instrumente financiranja. • Oblikuje in utemelji celovit upravljavski okvir za trajnostno pobudo Evropske unije, vključno s cilji, aktivnostmi, viri, deležniki, časovnimi načrti in ukrepi za upravljanje tveganj. • Razvija in uporablja ustrezne okvire za spremljanje in vrednotenje, vključno s kazalniki in merili uspešnosti, za presojo uspešnosti, učinkovitosti, trajnosti in učinkov pobud Evropske unije. • Vrednoti in kritično presoja rezultate in dolgoročno trajnost pobud Evropske unije ter oblikuje na dokazih temelječa priporočila za izboljšanje procesov, širjenje učinkov in prenos rezultatov v politike.	Student: • Analyse and critically interpret EU sustainability policies, governance mechanisms and funding instruments. • Design and justify a coherent management framework for a sustainable EU initiative, including objectives, activities, resources, stakeholders, timelines and risk-management measures. • Develop and apply appropriate monitoring and evaluation frameworks, including indicators and performance measures, to assess the effectiveness, efficiency, sustainability and impact of EU initiatives. • Evaluate and critically assess the outcomes and long-term sustainability of EU initiatives and formulate evidence-based recommendations for process improvement, scaling and policy uptake.

Metode poučevanja in učenja:	Learning and teaching methods:
1. priprava na predavanja	1. preparations for lectures
2. predavanje	2. lecture
3. priprava na seminar	3. preparations for seminars
4. seminar	4. seminars
5. konzultacije	5. study consultation
6. seminarska naloga	6. seminar paper

Načini ocenjevanja:	Delež/Weight	Assessment:
1. Seminarska naloga	40,00 %	1. Seminar paper
2. Pisni in/ali ustni izpit	60,00 %	2. Written and/or oral exam

Ocenjevalna lestvica:	Grading system:
5 - 10, pri čemer velja, da je pozitivna ocena od 6 - 10	5 - 10, a student passes the exam if he is graded from 6 to 10

Reference nosilca/Lecturer's references:

1. Stanimirović, D. Failures and fallacies of eHealth initiatives: are we finally able to overcome the underlying theoretical and practical orthodoxies?. Digital health. 15 May 2024, vol. 10, 7 str. ISSN 2055-2076. https://journals.sagepub.com/doi/10.1177/20552076241254019, DOI: 10.1177/20552076241254019. [COBISS.SI-ID 195990275]
2. Stanimirović, D., Murko, E., Battelino, T., Grošelj, U., & Žerjav-Tanšek, M. Towards a comprehensive strategy for the management of rare diseases in Slovenia: outlining an IT-enabled ecosystemic approach. International journal of environmental research and public health. [Online ed.]. 2021, vol. 18, iss. 23, str. 1-17. ISSN 1660-4601. https://www.mdpi.com/1660-4601/18/23/12395, Repozitorij Univerze v Ljubljani – RUL, DOI: 10.3390/ijerph182312395. [COBISS.SI-ID 86668291]
3. Kotnik, Ž., UMEK, L., Kovač, P., Stanimirović, D., & Vintar, M. Analysis of the key factors for successful public policy implementation: a qualitative study in Slovenia. Danube. 2020, vol. 11, iss. 2, str. 113-140, ilustr. ISSN 1804-8285. https://www.eaco.eu/wp-content/uploads/2020/07/kotnik-umek-kovac-stanimirovic-vintar.pdf. [COBISS.SI-ID 22190595]
4. Hrženjak, V., Kukec, A., Eržen, I., & Stanimirović, D. Effects of ultrafine particles in ambient air on primary health care consultations for diabetes in children and elderly population in Ljubljana, Slovenia: a 5-year time-trend study. International journal of environmental research and public health. [Online ed.]. Jul. 2020, vol. 17, iss. 14, str. 1-19, ilustr. ISSN 1660-4601. https://www.mdpi.com/1660-4601/17/14/4970, Repozitorij Univerze v Ljubljani – RUL, DOI: 10.3390/ijerph17144970. [COBISS.SI-ID 23124995]

5. Stanimirović, D., & Tepej Jočić, L. Accelerated digitalization of the epidemiological measures: overcoming the technological and process complexities of establishing the EU digital COVID certificate in Slovenia. International journal of environmental research and public health. [Online ed.]. 2022, vol. 19, no. 21, str. 1-16. ISSN 1660-4601. https://www.mdpi.com/1660-4601/19/21/14322, https://mdpi-res.com/d_attachment/ijerph/ijerph-19-14322/article_deploy/ijerph-19-14322.pdf?version=1667382825, DOI: 10.3390/ijerph192114322. [COBISS.SI-ID 128169475]