

MANAGEMENT INVESTICIJSKIH PROJEKTOV V JAVNEM SEKOTRJU

UČNI NAČRT PREDMETA/COURSE SYLLABUS

Predmet:	MANAGEMENT INVESTICIJSKIH PROJEKTOV V JAVNEM SEKOTRJU
Course title:	MANAGEMENT OF INVESTMENT PROJECTS IN PUBLIC SECTOR
Članica nosilka/UL Member:	UL FU

Študijski programi in stopnja	Študijska smer	Letnik	Semestri	Izbirnost
Uprava - Upravljanje javnega sektorja, druga stopnja, magistrski	Ni členitve (študijski program)	1. letnik	1. semester, 2. semester	izbirni

Univerzitetna koda predmeta/University course code:	0061355
Koda učne enote na članici/UL Member course code:	2005

Predavanja /Lectures	Seminar /Seminar	Vaje /Tutorials	Klinične vaje /Clinical tutorials	Druge oblike študija /Other forms of study	Samostojno delo /Individual student work	ECTS
21	11			88	60	6

Nosilec predmeta/Lecturer:	Jože Benčina
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Vrsta predmeta/Course type:	OBVEZNO IZBIRNI 1. LETNIK - 1. del/CORE ELECTIVE - 1. part
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Jeziki/Languages:	Predavanja/Lectures: Angleščina, Slovenščina
	Vaje/Tutorial:

Pogoji za vključitev v delo oz. za opravljanje študijskih obveznosti:	Prerequisites:
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Ni pogojev.	No prerequisites.
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Vsebina:

1. Javne investicije, investicijski projekti in programi
2. Principi uspešnega javnega investiranja
3. Učinkovitost, produktivnost in uspešnost javnih investicij
4. Okvir ocenjevanja managementa javnih investicij
5. Načrtovanje javnih investicij za kreiranje trajne vrednosti
6. Programiranje in načrtovanje javnih investicijskih projektov
7. Management javnih investicijskih projektov v kontekstu k rezultatom usmerjenega managementa
8. Načrtovanje in evalvacija procesa priprave javnega investicijskega projekta
9. Principi projektnega managementa
10. Orodja projektnega managementa

Content (Syllabus outline):

1. Public investment, investment programs and projects
2. Principles of effective public investment
3. Efficiency, productivity and performance of public investment
4. Management of public investment assessment framework
5. Public investment design for sustainable value creation
6. Programming and planning of public investment projects
7. Public investment project management in the context of results based management
8. Planning and evaluation of public investment project design process
9. Principals of project management

11. Negotovost in tveganja investicijskih projektov v javnem sektorju	10. Tools of project management
12. Management investicijskih projektov v različnih pogodbenih razmerjih s poudarkom na JZP	11. Assessing uncertainty and risk in public sector investment projects
	12. Management of public investment projects in different contractual modes stressing PPP

Temeljna literatura in viri/Readings:

1. Miranda Sarmiento, J., Renneboog, L., 2017. Cost Overruns in Public Sector Investment Projects. Public Works Management & Policy 22, 140–164. doi:10.1177/1087724X16668357	
2. Sartori, D., 2015. Guide to cost-benefit analysis of investment projects: economic appraisal tool for cohesion policy 2014 - 2020, Dec. 2014. ed. Publ. Office of the Europ. Union, Luxembourg. P.: 349.	
3. IMF, 2015. Making Public Investment More Efficient. International Monetary Fund, Washington D.C. p.:68.	
4. OECD, 201 The Principles on Effective Public Investment across Levels of Government [WWW Document]. p:30. URL https://www.oecd.org/effective-public-investment-toolkit/theprinciples.htm (accessed 8.29.16).	
5. Blum, J.R., 2014. What predicts how World Bank public sector management projects perform? A review of the World Bank's public sector management portfolio. Washington, DC: The World Bank. P.: 96. http://siteresources.worldbank.org/EXTPREMNET/Resources/EP100.pdf .	
6. Pandremmenou, H., Sirakoulis, K., Blanas, N., 2013. Success Factors in the Management of Investment Projects: A Case Study in the Region of Thessaly. Procedia - Social and Behavioral Sciences, Selected papers from the 26th IPMA (International Project Management Association), World Congress, Crete, Greece, 2012 74, 438–447. doi:10.1016/j.sbspro.2013.03.032	
7. Dabla-Norris, E., Brumby, J., Kyobe, A., Mills, Z., Papageorgiou, C., 2012. Investing in public investment: an index of public investment efficiency. J Econ Growth 17, 235–266. doi:10.1007/s10887-012-9078-5	
8. IFAC, 2012. Project and Investment Appraisal for Sustainable Value Creation [WWW Document]. ePaperFlip. p: 31.	
9. Bock, K., Trück, S., 2011. Assessing Uncertainty and Risk in Public Sector Investment Projects. Technology and Investment 2, 105–123. doi:10.4236/ti.2011.22011. URL http://viewer.epaperflip.com/Viewer.aspx?docid=6efbd9a6-068f-4127-af6a-a56000fc4e6e (accessed 8.26.16).	
10. Kettl, D.F., 2006. The global public management revolution. Brookings Institution Press. p.:385.	

Cilji in kompetence:

Študent
• pozna ključne dejavnike uspešnosti projektnega managementa in posebnosti pri vodenju projektov v javnem sektorju, • pripravi načrt projekta s poudarkom na opredelitvi ciljev • oblikuje organizacijo projekta, pri čemer upošteva posebnosti javnega sektorja - interes deležnikov in usmeritve za optimizacijo projektnega tima, • analizira potek projekta s poudarkom na razmerju med interesom deležnikov, upravljanjem (projektne svet) in izvajanjem, • na osnovi analize poteka projekta, predlaga oziroma sprejema odločitve o ukrepih za odpravo ovir in neskladnosti, • načrtuje in izpelje usklajevanje interesov med deležniki investicijskega projekta s ciljem doseganja konsenza.
Študent je usposobljen za:
• pripravo projektne dokumentacije in vodenje projektov za proračunsko financirane projekte in projekte financirane s sredstvi EU,

Objectives and competences:

Student
• understands key project management efficiency factors and particularities of project management in public sector, • designs project with special consideration project goals, • designs project organisation considering public sector specialities (stakeholder interests) and optimisation of project team roles occupation, • analyses the progress of a project with special attention to relation between stakeholders interests and governance and management issues, • considering the results of the project progress analysis proposes or/and takes decisions about obstacles and discrepancies elimination, • plans and executes reconciliation of viewpoints between stakeholders of an investment project to gain an optimal level of consensus.
Student is qualified:
• to elaborate project documentation and manage budgetary projects financed by sources of European Union

- načrtovanje in vodenje projektov ob upoštevanju tveganj pri projektnem vodenju, - določanje optimalnega projektnega tima iz dane skupine sodelavcev, - pripravo in izvedbo usklajevanja interesov med deležniki investicijskega projekta.	- planning and management considering risks at project management - to set-up an optimal project team from the given group of workers - to prepare and execute interests reconciliation between investment project stake holders.
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Predvideni študijski rezultati:

Študentje: - poznajo pomen vrednotenja projektov in znajo metode vrednotenja elementov projekta učinkovito uporabiti - razumejo posebnosti managementa projektov v javnem sektorju in so zmožni načrtovati in izpeljati usklajevanje interesov med deležniki, - so sposobni opredeliti in analizirati in prioritizirati vrstni red projektov, - so zmožni oceniti tveganja in pri doseganju projektnih ciljev in izbrati ukrepe za minimizacijo tveganj, - so zmožni prevzeti upravljalno ali managersko vlogo v investicijskem projektu, - znajo presoditi smiselnost rezultatov in interpretirati vpliv spreminjanja elementov projektnega načrta in izvedbe na rezultate izračunov.
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Intended learning outcomes:

Students will: - be acquainted with the importance of investment project evaluation and be able to implement project evaluation methods efficiently, - understand special issues of project management in public sector and be able to plan and execute stakeholders interests reconciliation - be capable of prioritisation of investment projects, - be able of project goals risk estimation and their minimisation , - be capable of taking governance or management role in an investment project, - judge the project results in term of their meaning for different stakeholders.
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Metode poučevanja in učenja:

- predavanje - seminar - raziskava - projektno delo - seminarsko delo - skupinska predstavitev - e-učenje

Learning and teaching methods:

- lecture - seminars - research - project work - seminar paper (group) presentation - e-learning
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Načini ocenjevanja:

Delež/Weight

Assessment:

1. pisni in/ali ustni izpit	50,00 %	1. written and/or oral exam
2. seminarsko ali projektno delo in/ali ustna predstavitev dela	30,00 %	2. seminar or project work and/or oral presentation
3. naloge in aktivno sodelovanje	20,00 %	3. coursework and active class participation

Reference nosilca/Lecturer's references:

1. BENČINA, Jože, DEVJAK, Srečko (2010). Developing a system of indicators for local community results from the developmental planning point of view. Management (Engl. ed.), vol. 15, no. 54, str. 59-68
2. BENČINA, Jože, DEVJAK, Srečko (2011). Celovito obvladovanje kakovosti pri izvajanju nalog lokalne skupnosti : primer predšolske vzgoje = Total quality management in the implementation of tasks of the local community : the case of pre-school education. Uprava (Ljubl.), jun. 2011, letn. 9, št. 2, str. 37-57.
3. BENČINA, Jože (2011). Fuzzy decision trees as a decision-making framework in the public sector. Yugosl. j. oper. res., 2011, vol. 21, no. 2, str. 205-224.
4. BENČINA, Jože, MRĐA Anja (2013). The Factor Model of Decentralization and Quality of Governance in European Union. International Public Administration Review, Fakulteta za upravo 2013.
5. JUKIĆ, Tina, VINTAR, Mirko, BENČINA, Jože (2013). Ex-ante evaluation : towards an assessment model of its impact on the success of e-government projects. Information polity, , 2013, vol. 18, no. 4, str. 343-361.

6. BENČINA, Jože, DEVJAK, Srečko, UMEK, Lan (2015). Determining the adequacy of operation of DMUs in health care. Management, ISSN 2406-0658, 24. jan. 2015, issue 73, str. 25-34