

# MANAGEMENT JAVNIH INVESTICIJ

## UČNI NAČRT PREDMETA/COURSE SYLLABUS

<b>Predmet:</b>	Management javnih investicij
<b>Course title:</b>	Management of public investments
<b>Članica nosilka/UL Member:</b>	UL FU

Študijski programi in stopnja	Študijska smer	Letnik	Semestri	Izbirnost
Management v upravi, druga stopnja, magistrski (od študijskega leta 2024/2025 dalje)	Ni členitve (študijski program)	2. letnik	1. semester	izbirni

<b>Univerzitetna koda predmeta/University course code:</b>	0643377
<b>Koda učne enote na članici/UL Member course code:</b>	2218

Predavanja /Lectures	Seminar /Seminar	Vaje /Tutorials	Klinične vaje /Clinical tutorials	Druge oblike študija /Other forms of study	Samostojno delo /Individual student work	ECTS
25	9			56	90	6

**Nosilec predmeta/Lecturer:** Jože Benčina, Žiga Kotnik

**Vrsta predmeta/Course type:** izbirni/elective

**Jeziki/Languages:**

Predavanja/Lectures:	Angleščina, Slovenščina
Vaje/Tutorial:	

**Pogoji za vključitev v delo oz. za opravljanje študijskih obveznosti:**

Splošni pogoji za vpis v program.	Prerequisites: General conditions for enrolment in the program.
-----------------------------------	--

Vsebina:	Content (Syllabus outline):
<ol style="list-style-type: none"><li>Sistem javnih investicij, investicijski programi in projekti na mednarodni in nacionalni ravni.</li><li>Sistem javnih investicij, investicijski projekti in programi na regionalni in lokalni ravni.</li><li>Vidiki trajnostni in odpornosti javnih investicij.</li><li>Zakonodaja in metodologija za pripravo investicijske dokumentacije.</li><li>Organizacija in procesi managementa javnih investicij.</li><li>Potek odločanja pri javnih investicijah.</li><li>Metode za podporo odločanju pri javnih naložbah.</li><li>Ex-ante in ex-post vrednotenje javnih investicij.</li><li>Management tveganj.</li><li>Management kakovosti investicijskih projektov.</li><li>Management komunikacije.</li></ol>	<ol style="list-style-type: none"><li>Public investment system, investment programs and projects at the international and national level</li><li>Public investment system, investment programs and projects at the regional and local level</li><li>Aspects of sustainability and resilience of public investment</li><li>Legislation and methodology for the preparation of investment documentation</li><li>Organization and processes of public investment management</li><li>Decision-making process for public investment</li><li>Methods to support decision-making in public investments</li><li>Ex-ante and ex-post evaluation of public investment</li><li>Risk management</li></ol>

12. Management investicij v različnih pogodbenih razmerjih s poudarkom na javno-zasebnem partnerstvu (JZP) in primerih dobrih praks.	10. Quality management of investment projects 11. Communication management 12. Management of investment projects in various contractual relationships with an emphasis on public-private partnership (PPP) and examples of good practices.
--	--

### Temeljna literatura in viri/Readings:

<ul style="list-style-type: none"> <li>Boeri, T. (2019). Beyond the rule of thumb: Methods for evaluating public investment projects. Routledge, 174 str.</li> <li>Miranda Sarmiento, J., Renneboog, L. (2017). Cost Overruns in Public Sector Investment Projects. Public Works Management &amp; Policy 22, 140–164. doi:10.1177/1087724X16668357, 25 str.</li> <li>OECD (2019) The Principles on Effective Public Investment across Levels of Government. <a href="https://www.oecd.org/effective-public-investment-toolkit/theprinciples.htm">https://www.oecd.org/effective-public-investment-toolkit/theprinciples.htm</a>. 30 str.</li> <li>OECD (2019). Effective multi-level public investment. OECD principles in action. <a href="https://www.oecd.org/effective-public-investment-toolkit/Full_report_Effective_Public_Investment.pdf">https://www.oecd.org/effective-public-investment-toolkit/Full_report_Effective_Public_Investment.pdf</a>. 89 str.</li> <li>IMF (2015). Making Public Investment More Efficient. International Monetary Fund, Washington D.C. 68 str.</li> <li>Rojas Canela, A., in Carlos Moreno-Brid, J. (2022). A New Index for Public Investment Management. Revista mexicana de economía y finanzas, 17(1). 15 str.</li> <li>Shamim, M. I. (2022). Exploring the Success Factors of Project Management. American Journal of Economics and Business Management, 5(7), 64-72. 9 str.</li> <li>Radujković, M. in Sjekavica, M. (2017). Project management success factors. Procedia engineering, 196, 607-615. 9 str.</li> <li>Welde, M. (2018). In search of success: Ex-post evaluation of a Norwegian motorway project. Case Studies on Transport Policy, 6(4), 475-482. 8 str.</li> <li>Babaei, A., Locatelli, G. in Sainati, T. (2021). What is wrong with the front-end of infrastructure megaprojects and how to fix it: A systematic literature review. Project Leadership and Society, 2, 100032. 14 str.</li> <li>Serugga, J., Kagioglou, M. in Tzortzopoulos, P. (2020). Front End Projects Benefits Realisation from a Requirements Management Perspective—A Systematic Literature Review. Buildings, 10(5), 83. 33 str.</li> <li>Uredba o enotni metodologiji za pripravo in obravnavo investicijske dokumentacije na področju javnih financ (Uradni list RS, št. 60/06, 54/10 in 27/16).</li> </ul>
--

### Cilji in kompetence:

<p><b>Cilji:</b> Študent:</p> <ul style="list-style-type: none"> <li>razume delovanje sistemov javnih investicij, investicijskih programov in projektov na mednarodni, nacionalni, regionalni in lokalni ravni,</li> <li>analizira in oceni sistem investicij, investicijske projekte in programe ter organizacijo in procese managementa javnih investicij z vidiki trajnosti in odpornosti,</li> <li>analizira in utemelji proces odločanja pri javnih investicijskih projektih,</li> <li>izvede in primerja ex-ante in ex-post evalvacijo investicijskih projektov,</li> <li>ovrednoti in utemelji izvedbo javnih investicijskih projektov v obliki javno-zasebnega partnerstva.</li> </ul> <p><b>Predmetno specifične kompetence:</b></p> <ul style="list-style-type: none"> <li>zmožnost izbire in uporabe najprimernejše metode za pripravo in izvedbo javnih investicij, projektov in programov,</li> </ul>	<p><b>Objectives and competences:</b></p> <p><b>Objectives:</b> Student:</p> <ul style="list-style-type: none"> <li>Understands the operation of public investment systems, investment programs, and projects at the international, national, regional, and local level</li> <li>Analyses and assesses investment systems, investment programs and projects as well as the organization and management processes of public investments from aspects of sustainability and resilience</li> <li>Analyses and justifies the decision-making process in public investment projects</li> <li>Performs and compares ex-ante and ex-post evaluation of investment projects</li> <li>Evaluates and justifies the implementation of public investment projects in the form of a public-private partnership</li> </ul> <p><b>Subject-specific competences:</b></p>
--	--

<ul style="list-style-type: none"> <li>• sposobnost analiziranja in razčlenitve obstoječih sistemov investicij, investicijskih projektov in programov z vidika trajnosti in odpornosti,</li> <li>• študent bo usposobljen za prenos pridobljenih znanj s področja trajnosti in odpornosti v sisteme javnih investicij, projektov in programov,</li> <li>• sposobnost izbire javnih investicijskih projektov za javno-zasebno partnerstvo.</li> <li>• usposobljenost za izvedbo ex-ante in ex-post evalvacij javnih investicij, projektov in programov.</li> </ul>	<ul style="list-style-type: none"> <li>• Ability to choose and use the most appropriate method for the preparation and implementation of public investments, projects, and programs</li> <li>• Ability to analyse and parse existing systems of investments, investment projects and programs from the point of view of sustainability and resilience</li> <li>• Student will be qualified to transfer acquired knowledge in the field of sustainability and resilience to public investment systems, projects, and programs</li> <li>• Ability to choose public investment projects for a public-private partnership</li> <li>• Ability to carry out ex-ante and ex-post evaluations of public investments, projects, and programs</li> </ul>
---	--

### Predvideni študijski rezultati:

<p>Študent:</p> <ul style="list-style-type: none"> <li>• oceni sisteme javnih investicij, programov in projektov na mednarodni, nacionalni, regionalni in lokalni ravni ter podati predloge za izboljšanje,</li> <li>• pripravi trajnostne in odporne investicijske projekte,</li> <li>• uporabi metode javnih investicijskih projektov,</li> <li>• utemelji javne investicijske projekte za javno-zasebno partnerstvo,</li> <li>• izvede ex-ante in ex-post evalvacijo javnih investicij, projektov in programov.</li> </ul>
---

### Intended learning outcomes:

<p>Student:</p> <ul style="list-style-type: none"> <li>• Evaluates systems of public investments, programs and projects at the international, national, regional, and local level and devise proposals for improvement</li> <li>• Prepares sustainable and resilient investment projects</li> <li>• Uses methods of public investment projects</li> <li>• Justifies public investment projects for a public-private partnership</li> <li>• Performs ex-ante and ex-post evaluation of public investments, projects, and programs</li> </ul>
---

### Metode poučevanja in učenja:

<ul style="list-style-type: none"> <li>• predavanja,</li> <li>• seminarji,</li> <li>• študija primera,</li> <li>• e-učenje.</li> </ul>
--

### Learning and teaching methods:

<ul style="list-style-type: none"> <li>• Lectures</li> <li>• Seminars</li> <li>• Case study</li> <li>• E-learning</li> </ul>
--

### Načini ocenjevanja:

<ul style="list-style-type: none"> <li>• seminarsko delo</li> <li>• pisni ali ustni izpit</li> </ul>
--

### Delež/Weight

<ul style="list-style-type: none"> <li>• 40,00 %</li> <li>• 60,00 %</li> </ul>
--

### Assessment:

<ul style="list-style-type: none"> <li>• seminar work</li> <li>• Written or oral exam</li> </ul>
--

### Reference nosilca/Lecturer's references:

<ul style="list-style-type: none"> <li>• KOTNIK, Žiga, UMEK, Lan, KOVAČ, Polonca, STANIMIROVIĆ, Dalibor, VINTAR, Mirko. Analysis of the key factors for successful public policy implementation : a qualitative study in Slovenia. Danube. 2020, vol. 11, iss. 2, str. 113-140, ilustr. ISSN 1804-8285. <a href="https://www.eaco.eu/wp-content/uploads/2020/07/kotnik-umek-kovac-stanimirovic-vintar.pdf">https://www.eaco.eu/wp-content/uploads/2020/07/kotnik-umek-kovac-stanimirovic-vintar.pdf</a>. [COBISS.SI-ID 22190595]</li> <li>• KOTNIK, Žiga, KLUN, Maja, SLABE ERKER, Renata. Identification of the factors that affect the environmental administrative burden for businesses. Sustainability. 2020, vol. 12, art. 6555, 15 str. ISSN 2071-1050. <a href="https://www.mdpi.com/2071-1050/12/16/6555">https://www.mdpi.com/2071-1050/12/16/6555</a>, DOI: 10.3390/su12166555. [COBISS.SI-ID 25119491]</li> <li>• LAH, Lenart Milan, KOTNIK, Žiga. A literature review of the factors affecting the compliance costs of environmental regulation and companies' productivity. Central European public administration review. [Tiskana izd.]. nov 2022, vol. 20, no. 2, str. 57-80, 192-193, ilustr. ISSN 2591-2240. <a href="https://cepar.fu.uni-lj.si/index.php/CEPAR/article/view/556">https://cepar.fu.uni-lj.si/index.php/CEPAR/article/view/556</a>, DOI: 10.17573/cepar.2022.2.03. [COBISS.SI-ID 132325635]</li> </ul>
---

- JUKIĆ, Tina, PEVCIN, Primož, BENČINA, Jože, DEČMAN, Mitja, VRBEK, Sanja. Collaborative innovation in public administration : Elektronski vir : theoretical background and research trends of co-production and co-creation. *Administrative sciences*. 2019, vol. 9, iss. 4, str. 1-17, ilustr. ISSN 2076-3387.
- KLUN, Maja, BENČINA, Jože. Predictors, determinant groups, and participatory budgeting. *Slovenská politologická revue*. 2021, vol. 21, no. 2, str. 186-208, ilustr. ISSN 1335-9096. <http://sjps.fsvucm.sk/index.php/sjps/article/view/247/108>, DOI: 10.34135/sjps.210204. [COBISS.SI-ID 92615171]